

Southend-on-Sea City Council

Civic Centre
Southend-on-Sea

15 February 2023



I hereby summon you to attend the meeting of the Southend-on-Sea City Council to be held in the Council Chamber, Civic Centre, Southend-on-Sea on, **Thursday, 23rd February, 2023 at 6.30pm** for the transaction of the following business.

R Polkinghorne
Chief Executive

A G E N D A

- 1 Apologies for Absence**
- 2 Declarations of Interest**
- 3 Communications**
- 4 Questions from the Public**
- 5 Questions from Councillors**
- 6 Minutes of the Meeting held on Thursday, 15 December 2022
(Pages 3 - 14)**
Minutes attached
- 7 Prioritising Resources to Deliver Better Outcomes 2023/24 to 2027/28
(Pages 15 - 118)**
Report of Executive Director (Finance and Resources) attached
- 8 Minutes of the meeting of Cabinet held Thursday, 12 January 2023
(Pages 119 - 140)**
Minutes attached
- 9 Minutes of the meeting of Policy and Resources Scrutiny Committee
held Thursday, 2 February 2023 (Pages 141 - 148)**
Minutes attached
- 10 Minutes of the meeting of Cabinet held Tuesday, 14 February 2023
(Pages 149 - 154)**
Minutes attached
- 11 Pay Policy Statement 2023/24 (Pages 155 - 208)**
Report of Executive Director (Strategy, Change and Governance) attached